



THE LAW SOCIETY  
OF SINGAPORE

# THE FUTURE OF THE LEGAL PROFESSION

16 February 2006 (Thursday) • 9am to 5.30pm  
Supreme Court Auditorium, Supreme Court Building, 1 Supreme Court Lane, Singapore 178879

## Who Should Attend

- Lawyers
- In-house counsel
- Legal Officers
- Regulators of the legal profession
- Academics
- Members of the judiciary and legislature
- Government and non-government agencies

## About this Conference

This century is an exciting and evolutionary time for the legal profession. Fundamental and sacred principles of the legal profession, including the lawyer's privileged relationship with clients and self regulation, are under review and scrutiny. Lawyers have to re-think the way they manage their practices in the context of international/cross-border initiatives, technological advances, changing client expectations, business best practices and new business structures. In the United Kingdom and the European Union, developments have occurred in legal professional privilege and Governmental consultations have taken place on the future organisation and regulation of the profession. The impact of these developments has been closely monitored and where possible, key learning points should be studied for development of the legal profession in Asia and elsewhere.

This one day Conference aims to promote an in-depth discussion and a cross-fertilisation of ideas on a wide range of contemporary issues and developments affecting the legal profession. Whether you are a practising advocate and/or solicitor, a law practice manager, an academic, a member of the legislature or judiciary in your country or jurisdiction, this Conference provides the ideal opportunity for a brief respite from the daily demands of work so as to take stock of where the legal profession as a whole is heading and some of the key issues and challenges it is facing and is likely to face in the next decade.

For travel & accommodation details, please visit our **Conference Website:**

[www.lawsociety.org.sg/thefuture](http://www.lawsociety.org.sg/thefuture)

## Conference Programme

8.30-9.00am	<b>Registration &amp; Refreshments</b>
9.00-9.20am	<b>Official Opening of Conference &amp; Keynote Address by Chairperson "The Future of the Legal Profession"</b> <b>Mr Chan Sek Keong – The Attorney-General of Singapore</b>
9.20-10.20am	<b>Structures &amp; Strategies for Growth: The English Experience</b> <input checked="" type="checkbox"/> Multi-disciplinary practices <input checked="" type="checkbox"/> Ownership of foreign law firms <input checked="" type="checkbox"/> Regionalisation/internationalisation of law firms – models of collaboration
	<b>Speaker</b> <b>Mr Kevin Martin – President, the Law Society of England &amp; Wales</b>
10.20-11.20am	<b>Structures &amp; Strategies for Growth: The Singapore Experience</b> <input checked="" type="checkbox"/> Opening Remarks by Session Chair <input checked="" type="checkbox"/> Moderated by the Session Chair, our panelists share their experiences on the following issues: <input checked="" type="checkbox"/> The regionalisation experiences of Singapore law practices into Asia <input checked="" type="checkbox"/> The perspective of foreign law practices in Singapore, including on Joint Law Ventures and Foreign Law Associations <input checked="" type="checkbox"/> A place for Multidisciplinary Practices? <input checked="" type="checkbox"/> Making Singapore law the choice of law in the region <input checked="" type="checkbox"/> Question & Answer Session moderated by the Session Chair.
	<b>Session Chair</b> <b>Mr Alvin Yeo SC – Managing Partner, M/s Wong Partnership</b> <b>Panellists</b> <b>Dr William Wan – Partner, M/s Kelvin Chia Partnership</b> <b>Mr M Rajaram – Senior Partner, Straits Law Practice LLC</b> <b>Mr George Tan – Director, ChanTan LLC</b> <b>Mr Chia Kim Huat – Partner, M/s Rajah &amp; Tann</b> <b>Mr Tandip Singh – Director, DLA Piper Rudnick Gray Cary</b> <b>Mr Kevin Wong – Partner, Linklaters</b>
11.20-11.40am	<b>Morning Tea</b>
11.40-12.40pm	<b>Size isn't Everything – Carving a Future for the Small Firm</b> <input checked="" type="checkbox"/> Opening Remarks by Session Chair <input checked="" type="checkbox"/> In this session, our panel of speakers will make presentations on various issues affecting small firms, including: <input checked="" type="checkbox"/> The role of small firms in ensuring access to justice <input checked="" type="checkbox"/> "Small is the New Big" – Lessons from successful small firms and how current business trends, structures and tools favour

	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> the small firm</li> <li><input checked="" type="checkbox"/> Strategy &amp; Structure: best practices for small firms (including marketing, positioning, lessons from the overseas)</li> <li><input checked="" type="checkbox"/> Panel Discussion and Question &amp; Answer Session moderated by the Session Chair.</li> </ul>
	<p><b><u>Session Chair</u></b>  <b>Mr George Lim – Partner, M/s Wee Tay &amp; Lim</b></p> <p><b><u>Speakers</u></b>  <b>Mr Peter Low – Partner, M/s Peter Low Tang &amp; Belinda Ang</b>  <b>Ms Serena Lim – CEO, Bizibody Technology Pte Ltd</b>  <b>Mr Tim Oei – Director, Tan Oei &amp; Oei LLC</b>  <b>Mr Mark Goh – Proprietor, M/s Goh Aik Leng &amp; Partners</b></p>
<b>12.40-1.40pm</b>	<b>Buffet Lunch</b>
<b>1.40-3.10pm</b>	<p><b>Specialisation: Specialists in a full service law firm or specialist law firms?</b></p> <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Opening Remarks by Session Chair</li> <li><input checked="" type="checkbox"/> Speech by Featured Speaker</li> <li><input checked="" type="checkbox"/> Moderated by the Session Chair, our panelists share their views and experiences on the following issues: <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Whether, when, where, how and in what should you specialise?</li> <li><input checked="" type="checkbox"/> How early should you specialise?</li> <li><input checked="" type="checkbox"/> Should you specialise in a boutique firm v or be a specialist lawyer in a general practice?</li> <li><input checked="" type="checkbox"/> Educating specialists – restructuring PLC and pupillage?</li> <li><input checked="" type="checkbox"/> Do/should specialists command more?</li> <li><input checked="" type="checkbox"/> Why be a generalist?</li> </ul> </li> <li><input checked="" type="checkbox"/> Question &amp; Answer Session</li> </ul>
	<p><b><u>Session Chair</u></b>  <b>Mr Jimmy Yim SC – Managing Director, Drew &amp; Napier LLC</b></p> <p><b><u>Featured Speaker</u></b>  <b>Mrs Lee Suet Fern – Senior Director, Stamford Law Corporation</b></p> <p><b><u>Panellists</u></b>  <b>Dato Jude Benny – Senior Partner, M/s Joseph Tan Jude Benny</b>  <b>Mr Thio Shen Yi – Joint Managing Partner, TSMP Law Corporation</b>  <b>Ms Margaret Chew – Partner, M/s Allen &amp; Gledhill</b>  <b>Mr Ong Sim Ho – Partner, M/s Ong Sim Ho</b>  <b>Mr Bryan Tan – Director, Keystone Law Corporation</b></p>
<b>3.10 -3.30pm</b>	<b>Afternoon Break</b>
<b>3.30-5.00pm</b>	<p><b>Issues &amp; Opportunities in Emerging Areas of Law &amp; Practice</b></p> <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Opening Remarks by Session Chair</li> <li><input checked="" type="checkbox"/> Our panel of speakers will make presentations on the following emerging areas: <ol style="list-style-type: none"> <li>1. Sports Law</li> <li>2. Environmental Law</li> <li>3. Entertainment and Gaming Law</li> <li>4. Competition Law</li> <li>5. Judicial review &amp; administrative law: Governance of Voluntary Welfare Organisations</li> </ol> </li> <li><input checked="" type="checkbox"/> Panel Discussion and Question &amp; Answer Session moderated by the Session Chair</li> </ul>
	<p><b><u>Session Chair</u></b>  <b>Mr Michael Hwang SC – Proprietor, M/s Michael Hwang</b></p> <p><b><u>Speakers</u></b>  <b>Ms Annabel Pennefather – Partner, M/s Harry Elias Partnership</b>  <b>Ms Susan De Silva – Partner, M/s Alban Tay Mahtani &amp; de Silva</b>  <b>Mr Lau Kok Keng – Partner, M/s Rajah &amp; Tann</b>  <b>Mr Lim Chong Kin – Director, Drew &amp; Napier LLC</b></p>
<b>5.00-5.30pm</b>	<b>Practice &amp; the Role of the Law Society in the 21<sup>st</sup> Century</b>
	<p><b><u>Speaker</u></b>  <b>Mr Philip Jeyaretnam SC – President, the Law Society of Singapore</b></p>
<b>5.30 –7.00pm</b>	<b>Conference Closing, followed by Cocktail Reception hosted by The Law Society of Singapore</b>

### About the Session Chairpersons

#### **Mr Michael Hwang SC – Proprietor, M/s Michael Hwang**

Michael Hwang was educated at undergraduate and postgraduate levels at Oxford University. He was called to the Singapore Bar in 1968, when he joined Allen & Gledhill. He became a partner in 1972 and retired from the firm at the end of 2002 after serving as Head of its Litigation and Arbitration Department for 10 years. He was appointed a Judicial Commissioner of the Supreme Court in 1991 and one of the first twelve Senior Counsel of the Supreme Court of Singapore in 1997. Michael now practices as a Barrister, primarily servicing lawyers as Independent Counsel and Arbitrator. He is a member of the International Court of Arbitration of the International Chamber of Commerce and a Vice President of the International Council for Commercial Arbitration. He was formerly a United Nations Compensation Commissioner and a Vice-Chair of the IBA's Arbitration Committee. He also serves as Singapore's Non-Resident Ambassador to Switzerland. In 2005 he was appointed the Deputy Chief Justice of the Dubai International Financial Centre.

#### **Mr Jimmy Yim SC – Managing Director, Litigation & Dispute Resolution Dept., Drew & Napier LLC**

Jimmy Yim joined Drew & Napier in 1989, after a 4-year stint in Hong Kong with a Paris based International organisation. He is currently Managing Director of the Litigation & Dispute Resolution Department. Under his watch, Drew & Napier LLC continues to be ranked by leading international publications as the top dispute resolution practice in Singapore. Mr Yim is recommended by name in various editions of Asia Pacific Legal 500 in the area of Dispute Resolution. He is also listed by name in Asia Law profiles as part of Drew & Napier LLC's 'powerful and effective litigation team'. His areas of practice cover a broad spectrum of Civil & Commercial Litigation involving contractual and tortious claims, real property claims and intellectual property litigation. He has also been instructed on many occasions in criminal cases and appeals

Mr Yim was appointed Senior Counsel in January 1998 and a regional arbitrator with the Singapore International Arbitration Centre since 2003.

**Mr Alvin Yeo SC – Managing Partner, M/s WONGPARTNERSHIP**

Alvin Yeo's main areas of practice are banking and corporate disputes, insolvency and restructuring, and construction and civil engineering disputes. Professional directories like Euromoney Legal Media Group and Asia Pacific Legal 500 consistently identify him as one of the leading litigation lawyers in Singapore.

Alvin graduated from King's College, University of London, and was admitted to the English Bar in 1987 and the Singapore Bar in 1988. In January 2000, Alvin became the youngest lawyer to be appointed Senior Counsel.

Alvin is a member of the Senate of the Academy of Law, the Council of the Law Society of Singapore and the Singapore International Arbitration Centre's Main Panel of Arbitrators. Alvin has also been appointed to the Appeal Advisory Panel of the Monetary Authority of Singapore.

Alvin has several publications related to his main areas of practice, including co-authoring an article on insolvency restructuring in Singapore in the "Global Insolvency & Restructuring Yearbook 2004/05" published by Euromoney, the chapter on Singapore in "Bank Confidentiality" published by Butterworths (2003), and an article in the International Arbitration Law Review (2002) on the changes to Singapore's arbitration regime.

**Mr George Lim – Partner, M/s Wee Tay & Lim**

George Lim Teong Jin was called to the Bar in Singapore on 20 January 1982. He served as President of the Law Society of Singapore between 1998-9, and was a Council member of the Society between 1987 – 2000. Mr Lim also served as Vice-President of the Singapore Academy of Law between 1998-9. Currently, Mr Lim chairs the Membership & Social Committee of the Academy, and is a member of the Board of Legal Education, which oversees the admission of lawyers to the Singapore Bar. He has also been appointed by the Chief Justice to chair disciplinary proceedings under the Legal Profession Act. In August 2005, Mr Lim was awarded a Public Service Medal for his contributions to the legal profession. Mr Lim practises as a trial lawyer, arbitrator and mediator.

**About the Speakers/Panellists**

**Mr Chan Sek Keong – The Attorney-General of Singapore**

Mr Chan Sek Keong was born in Ipoh, Perak and received his early education at Anderson School, Ipoh. He read law at the University of Malaya in Singapore and was among the inaugural group of 22 to graduate from the Law Faculty in 1961. Mr Chan was admitted to the Singapore Bar on 31 January 1962. He began his practice at the firm of Braddell Brothers and in 1969 joined the firm of Shook Lin & Bok. On 1 July 1986, Mr Chan became the first person to be appointed as Judicial Commissioner. His elevation to the position of a Judge of the Supreme Court soon followed in 1988. On 1 May 1992, Mr Chan Sek Keong was appointed Attorney-General of Singapore.

**Mr Kevin Martin – President, the Law Society of England & Wales**

Kevin Martin is the new President of the Law Society. Mr Martin qualified in November 1970. His former practice of KJ Martin & Co merged with Loders law firm in 2001 and he now works as a consultant in the private client department from the Stratford-upon-Avon office. He has been a member of Birmingham Law Society since 1970, and Warwickshire Law Society since 1980. Mr Martin, a solicitor for more than thirty years, joined the Law Society Council in 1996. He was admitted to the profession in 1970 and became an assistant solicitor and then partner in the Birmingham firm Mackintosh & Co. Mr Martin specialises in private client and property work.

**Mr Philip Jeyaretnam SC – President, the Law Society of Singapore**

Philip Jeyaretnam, Senior Counsel, is a partner in the firm of Rodyk & Davidson. His areas of practice include commercial litigation, international arbitration and trade and investment law. He particularly enjoys matters with a cross-border element, when different legal systems and cultures have to be understood. He is President of the Law Society of Singapore.

**Ms Annabel Pennefather – Partner, M/s Harry Elias Partnership**

Annabel's legal career spans more than 25 years which includes partnerships in established law firms such as Donaldson & Burkinshaw and Khattar Wong & Partners. Whilst in practice, Annabel has specialised in property law and international business transactions and now sport law. Annabel is a full member of the International Academy of Sportslaw Practitioners and Executives. Annabel brings to the practice of sport law her experience in a wide range of sporting roles. These include being a national hockey player, a sport administrator in national and international sport federations and a technical official at the Olympic Games. She has also served as a Governing Council member of the Singapore Sports Council and is now both a Vice President of the Singapore National Olympic Council and of the International Hockey Federation. At the Athens Olympic Games, she served as Chef de Mission for Singapore's contingent. Through her involvement with international and national sport governing bodies, Annabel is well acquainted with the legal and commercial issues relating to sport and the sport industry such as sport governing body regulations and procedures, corporate governance, event planning and management, athlete contracts, disciplinary processes and sponsorships.

**Dr William Wan – Partner, M/s Kelvin Chia Partnership**

Dr William Wan is a member of the Bar since 1973. He has lived and worked in several foreign cities including Ho Chi Minh City in Vietnam for 21 years before returning to Singapore in 1996. As a partner in Kelvin Chia Partnership, he holds the branch licence for their office in Hanoi and was in Pyongyang to inaugurate their practice in North Korea. He continues to travel extensively on behalf of the firm for client care and development.

**Mr Peter Low – Partner, M/s Peter Low Tang & Belinda Ang**

**Mr M Rajaram – Senior Director, Straits Law Practice LLC**

M Rajaram graduated from the University of Singapore in 1978. He holds an MBA from Maastricht. He has represented

Singapore on the Incoterms Committee and the Council of Arbitration of the International Chamber of Commerce in Paris. He is Chairman of the Singapore Indian Chamber of Commerce and the Vice Chairman of the Singapore Business Federation. He is the Honorary Consul of the Republic of Mali for Singapore. He has been in active practice since 1980 and has experience in litigation, corporate finance, corporate restructuring and insolvency.

**Mr George Tan – Director, ChanTan LLC**

George Tan LLB (Hons), FSI Arb, FCI Arb is a director of ChanTan LLC and a council member of the Law Society. He was the chairman of the Society's Multi-Disciplinary Committee that presented a report on Multi-Disciplinary Practices to the Law Society in 2002. He is a co-author of the Singapore Court Forms and Precedents and one of the authors of the Singapore Civil Procedure 2003 (White Book).

**Mrs Lee Suet Fern – Senior Director, Stamford Law Corporation**

Lee Suet Fern is Senior Director at Stamford Law Corporation, the first law corporation in Singapore. She has had extensive experience in London and Singapore as a corporate law practitioner with a focus on mergers and acquisitions, equity and debt capital markets and restructurings. She has been involved in many of Singapore's significant corporate transactions and has been named a leading practitioner in numerous professional publications including Chambers Global Guide to the World's Leading Lawyers, AsiaLaw Leading Lawyers, The International Who's Who of Business Lawyers, Global Counsel 3000 and PLC Which Lawyer. She sits on the Council of the Inter-Pacific Bar Association, is Deputy Chair of the Asia Pacific Forum of the International Bar Association, as well as on the boards of a number of public listed companies in Singapore and elsewhere. She graduated from Cambridge University in 1980 with a double first in law.

**Dato Jude Benny – Senior Partner, M/s Joseph Tan Jude Benny**

Jude P Benny was educated at St. Joseph's Institution, Singapore. He graduated in 1981, after reading law at Queen Mary College, London University. He is a Senior Partner at Joseph Tan Jude Benny, a firm of Advocates and Solicitors in Singapore, with offices in Asia and Europe. His areas of practice are Shipping, Commercial Litigation, Arbitrations and Ship Financing.

He has argued a number of landmark cases that are reported in various Law Reports. Jude Benny also sits regularly as an Arbitrator in Domestic and International disputes, and is on the Panel of Arbitrators at the Singapore International Arbitration Centre (SIAC), The Korean Commercial Arbitration Board (KCAB), Badan Arbitrasi Nasional Indonesia (BANI), and the Singapore Chamber of Maritime Arbitration (SCMA). He is also Chairman of the Advisory Committee to SCMA, after chairing the Working Group that established the Chamber in November 2004. He has also served on numerous maritime advisory panels, and in 2004, he was appointed by the Minister of Transport, to the Board of Directors, Singapore Maritime Foundation.

**Ms Susan de Silva – Partner, M/s Alban Tay Mahtani & de Silva**

Susan is a founding partner of the Singapore law firm of Alban Tay Mahtani & de Silva (ATMD) and heads the firm's Corporate and Commercial Group. She has 21 years experience as a corporate and commercial lawyer in Singapore and England. Susan was named as a leading individual for corporate/mergers and acquisitions in The Asia Pacific Legal 500 (2002/2003, 2003/2004 & 2004/2005 editions), and AsiaLaw Leading Lawyers (2001, 2002, 2003, 2004 and 2005 editions), as well as for General Corporate Practice in AsiaLaw Leading Lawyers 2005 edition. Susan is also one of the few recognised environmental lawyers in Singapore having been named as a leading individual in this category in the AsiaLaw Leading Lawyers 2003 as well as The International Who's Who of Environment Lawyers 2004 and The International Who's Who of Business Lawyers (Environment) 2004/2005 edition.

**Mr Tim Oei – Director, Tan Oei & Oei LLC**

Tim graduated from the National University of Singapore in 1985 and holds a MBA (Legal Practice) from Nottingham Trent University. He has more than 15 years experience as a corporate and commercial lawyer including experience in litigation. His management experience includes being the General Manager of Khattar Wong Partner and Director of Practice Management of a US based general management organization.

Tim was a member of the Professional Practice Committee of the Law Society of Singapore for 2002 and 2003. He was also the Chairman of the Ad Hoc Committee to Review the Practice Direction on File Preservation.

**Ms Serena Lim – CEO, Bizibody Technology Pte Ltd**

Serena Lim is a founding member and CEO of Bizibody Technology, a company that provides technology solutions and outsourced services to law firms and the legal industry. Bizibody Technology is also the Law Society's consultant for PRIMELAW and an approved training provider. Serena is a regular contributor to the Singapore Law Gazette. Her articles are primarily focused on Practice Management and Legal Technology.

Prior to Bizibody, Serena practiced as a corporate lawyer for 11 years in Singapore, PRC and Hong Kong. She shares her insights on "SMALL is the NEW BIG" from her unique perspective as a trusted advisor to firms of all sizes and as a keen observer of the changes brought about by the information revolution in the business world.

**Mr Lau Kok Keng – Partner, M/s Rajah & Tann**

Kok Keng graduated from the National University of Singapore in 1989. He heads the iTec (intellectual property, Technology, entertainment & communications) practice group comprising 13 lawyers in Rajah & Tann. He undertakes a broad range of work including advising on intellectual property, technology, electronic commerce, licensing, sports, gaming, media and entertainment law issues. He has acted as Counsel in litigation involving intellectual property enforcement and disputes, domain name disputes, software development disputes, internet defamation, IT contract disputes and telecommunications/competition law related litigation. His clients include computer game producers, major software and hardware manufacturers, providers of electronic commerce and internet services, media broadcasters, lottery and betting operators, international sporting associations, and telecommunications service providers.

Kok Keng is a member of the International Trademark Association and the Asian Patent Attorneys Association (Singapore representative to Anti-Counterfeiting Committee), and is a Fellow of the Centre for Asia Pacific Technology Law & Policy. He has co-written a LexisNexis publication, "Patent Protection Regimes: A Comparative Guide", and currently chairs the Copyright & Designs Sub-Committee of the Law Society.

**Mr Chia Kim Huat – Partner, M/s Rajah & Tann**

Kim Huat specialises in cross-border transactions and travels regularly in the Asia-Pacific region advising clients on a wide range of matters, including direct investments, joint ventures, mergers and acquisitions, infrastructure projects, corporate finance and banking transactions. He is qualified to practise in Hong Kong, where he has worked in for a number of years, and Singapore. He has acted as counsel to major financial institutions, government-linked companies, multinational corporations, listed companies and venture capital funds. Kim Huat is currently a council member of the Singapore-Liaoning Economic and Trade

Council and a member of the Singapore Chinese Chamber of Commerce and Industry (Economic Committee).

**Mr Kevin Wong – Partner, Linklaters; Co-Chairman, Linklaters Allen & Gledhill**

Kevin is a partner of Linklaters and co-chairman of Linklaters Allen & Gledhill, the joint law venture of Linklaters and Allen & Gledhill in Singapore. Kevin is Singaporean and is qualified as a solicitor in England and Wales and the Hong Kong SAR.

Kevin is a specialist in corporate finance, with experience advising underwriters and issuers in a broad range of international (including Rule 144A) capital markets transactions throughout the Asia-Pacific region, including Singapore, Malaysia, the Philippines, Thailand, Indonesia, India, the PRC, Hong Kong and Taiwan. His experience includes initial public offerings and equity issues, GDRs, equity linked debt, debt and medium term note programmes and structured finance transactions, principally repackagings, derivatives and swap-related transactions and programmes. He is also experienced in mergers and acquisitions, joint ventures and private equity investment with particular focus on financial institutions, telecommunications and technology.

**Mr Tandip Singh – Director, DLA Piper Rudnick Gray Cary**

Tandip Singh is qualified as an advocate and solicitor in Singapore and as a solicitor in England and Wales. Tandip is former head of DLA's Corporate and Commercial group in Singapore and his practice areas cover mergers and acquisitions, corporate and debt restructuring, project finance and corporate finance. He has been actively involved in a broad range of cross-border transactions in Asia, in particular Indonesia (since 1997), where he has represented several JKSE-listed Indonesian conglomerates in spearheading large-scale debt restructuring exercises and built a strong reputation as a leading specialist on Indonesian M&A deals.

**Mr Thio Shen Yi – Joint Managing Director, TSMP Law Corporation**

Shen Yi read law in St John's College, Cambridge University, and graduated in 1991. He currently serves as the chairman of the Law Society's Continuing Practice Development committee. He practices primarily as a commercial litigator and heads the litigation team at TSMP Law Corporation. He is mainly involved in the areas of construction, banking, corporate and insolvency litigation and arbitration.

**Ms Margaret Chew – Partner, M/s Allen & Gledhill**

Margaret Chew graduated with a BA (Hons) degree in Law from Brasenose College, Oxford University and holds an LLM from the National University of Singapore. She has been called to the English Bar (Gray's Inn), the Hong Kong Bar, and the Singapore Bar. She was a member of the Faculty of Law, National University of Singapore, from 1995 to 2000, where she taught contract law, company law and securities regulation. She has authored *Minority Shareholders' Rights and Remedies* (Butterworths, 2000) and various articles in the *Singapore Journal of Legal Studies* and the *Singapore Journal of International and Comparative Law*. Since 2001, she has been a Partner at Allen & Gledhill in the Knowledge Management & Communications team. In this role, she oversees the Firm's knowhow activities, library and research resources, training and development, publications, marketing and corporate communications.

**Mr Mark Goh – Proprietor, M/s Goh Aik Leng & Partners**

Mark graduated from the University of Buckingham, UK in 1992 and obtained an L.L.B (Hons.), 2<sup>nd</sup> Class Upper Division. He obtained First Class Honours in Land Law and Labour Law. In 1993, he was admitted and called to the Utter Bar of England and Wales. In 1994, Mark was admitted and called to the Singapore Bar. After doing his pupillage in M/s Ramdas & Wong, he established the sole proprietorship of Goh Aik Leng & Partners in 1994. In 2000, Mark was appointed Lead Counsel by the Supreme Court of Singapore, in their Assigned Counsels Scheme for Capital cases.

**Mr Lim Chong Kin – Director, Drew & Napier LLC**

Lim Chong Kin is a Director of Drew & Napier LLC and co-heads the Competition Law Practice Group. He practices commercial law with strong emphasis in the specialist areas of telecommunications, media and technology. In relation to competition law, Chong Kin was involved in the development of sectoral competition law in the info-communications, media and print industry. In particular, he assisted the former TAS in developing a duopoly competition framework for the telecommunication industry in 1998 and was subsequently retained by IDA to assist in the full market liberalisation in 2000. Recently, he was appointed the lead local counsel to assist IDA in reviewing and developing the Telecom Competition Code 2005. Chong Kin has also worked on several global mergers involving competition law filing and review, the most recent being the AT&T and SBC consolidation where he was appointed the lead Singapore counsel.

**Mr Ong Sim Ho – Partner, M/s Ong Sim Ho**

Ong, Sim Ho started his specialist tax law firm in December 2001. The Asian Legal Business named him in the "Best in Tax" category in its 2003 award and again nominated his firm as the "Tax and Trust Firm of the Year 2005". He has co-authored two publications in Revenue Law. Sim Ho is regularly consulted by leading corporations in Singapore and the region. Some of his clients include the CapitalLand Limited Group, Fraser & Neave Limited, City Development Limited, Mizuho Corporation Bank, Asia Insurance Group, Lee Kim Tah Limited, ABN Amro, DBS Bank, Standard Chartered Bank and Emirates National Oil Company LLC. Beside his professional legal career, Sim Ho sits on the board of 7 publicly listed companies in Singapore. He also serves on the Advisory Board of the School of Accountancy, Singapore Management University. He is a CPA in Singapore and an active member of the Institute of Certified Public Accountants of Singapore and has recently been appointed as Counsel for the Institute in advising its members on the implication arising from the recent Court of Appeal case of United Project Consultants v Leong Kwok Onn, as well as serving on its Investigation Committee to hear complaints of professional misconduct.

**Mr Bryan Tan – Director, Keystone Law Corporation**

Bryan Tan graduated in 1996 and has practised in two of Singapore's largest law firms, Allen & Gledhill and Rajah & Tann, as well as the Hong Kong office of international firm Baker & McKenzie. As a founding member of Rajah & Tann's Technology Practice Group, Bryan eventually left Rajah & Tann after 4 happy years and founded Keystone Law Corporation in 2005, a IT/Telecoms boutique law firm, with 4 young IT/Telecoms lawyers.

Bryan started out specialising in financial services before moving on to mergers & acquisitions and eventually IT and telecoms. This gave him opportunities to be involved in many industry firsts including the first mass e-mail defamation case in the world, Singapore's first publicised telecoms competition dispute, a pan-Asian co-branded travel portal, the first privately-funded cable landing project in Singapore and the world's first registrar-level domain name dispute.

He has served on a number of committees including the LawNet management committee, the Law Society's IT and International Relations committees and the Institute of Technical Education's advisory committee. Named as leading lawyer for IT and Telecoms by Legal500, Bryan is currently advising as local regulatory counsel to a consolidation application.